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KNPC Achieves First Fully Digital Export Process

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AL-WATANIYA

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Views expressed in the magazine articles are those of their respective authors.

Editor-in-Chief

Rakan Hamed Al-Fadala
(Manager Corporate Communication)

Contact us

@knpcofficial
www.knpc.com

Our numbers

23887597
23887579

To contact us:

P.O. Box: 70, Safat, Kuwait 13001
ars223@knpc.com

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Contents

Our Future

KNPC Achieves First Fully Digital Export Process

4

Achievements

"Digital Twin" Receives Spatial Solutions Excellence Award

10

Innovations

A Patent Enhancing LPG Units Efficiency

14

Figures and Facts

The "Fifth LPG Train": A Golden Investment in the Era of Clean Energy

16

From the Site

Ramadan Shifts": Balancing Professional Discipline with the Spirituality of Fasting

18

From the Archives:

March 1975, June and October 1983

22

Scan the QR Code



to browse the issue

Editorial

Moving Forward Steadily

Each new issue of Al-Wataniya Magazine brings fresh reflections of dedication and accomplishment, confirming that the journey at Kuwait National Petroleum Company (KNPC) moves forward steadily- guided by a clear vision aligned with Kuwait Petroleum Corporation's (KPC) strategy and driven by a national ambition that never pauses.

In this issue, we shed light on a pivotal milestone in our digital transformation journey: the successful completion of our first fully digital export operation through the EasyShip system, achieved in close collaboration with our partners across the oil sector. This qualitative step demonstrates that our institutional framework is ready and capable of reaching higher levels of efficiency, transparency, and operational speed.

This achievement did not emerge in isolation. It is the fruit of collective professional effort, involving hundreds of dedicated employees in an exemplary demonstration of seamless integration across Kuwait's Oil Sector companies. It reaffirms that investing in technology and national talent is, above all else, an investment in a more sustainable and prosperous future.

Yet the significance of this achievement reaches beyond the technical realm. On the institutional level, we take great pride in the Company receiving the Spatial Solutions Excellence Awards recognition that reflects our unwavering commitment to applying the highest standards in asset and facilities management, workplace environments, and the cultivation of a culture rooted in quality and continuous improvement.

We are equally proud of a new scientific accomplishment: the registration of a Company patent, which stands as a testament to the research competence and innovative capability of our national workforce. It underlines a fundamental truth-that a stimulating and supportive work environment makes all the difference, generating creative ideas that elevate performance and strengthen our competitive standing.

This issue also draws attention to the operational shift system during the holy month of Ramadan, where our employees at operational sites carry out their responsibilities with remarkable discipline and meticulous organisation. Their commitment ensures uninterrupted production and operational efficiency- a genuine reflection of professional responsibility that remains firm regardless of changing circumstances.

What connects digital transformation, institutional excellence, innovation, and operational discipline is one clear and unifying vision: that true success is built through collaborative effort and the empowerment of national capabilities.

We move forward with confidence, inspired by the determination of our nation, the wisdom of our leadership, and the passion and dedication of our teams- certain that greater achievements await as long as we work as one, always placing the interests of our country above all else.



Rakan Hamed Al-Fadala

Editor-in-Chief

KNPC Achieves First Fully Digital Export Process

In a landmark development supporting the digital transformation strategy of Kuwait Petroleum Corporation (KPC), Kuwait National Petroleum Company (KNPC) has achieved a qualitative milestone by successfully executing its first fully integrated digital export process via the EasyShip platform. The initiative was completed in close collaboration with Kuwait Petroleum Corporation's (KPC) Global Marketing Sector, Kuwait Oil Company (KOC), and Kuwait Oil Tanker Company (KOTC).

The process involved the preparation and export of a petrochemical Naphtha shipment, loaded at Mina Abdullah Refinery (MAB) and delivered to Mitsubishi in Japan. Notably, the entire digital process — spanning all operational and documentation procedures — was completed without a single paper-based intervention. This achievement represents a first of its kind not only within Kuwait's Oil Sector but across the broader region.





Khuloud Al-Mutairi: EasyShip Platform Guarantees Transparency, Accuracy, and Faster Execution



• Khuloud Al-Mutairi, Deputy CEO Support Services

Rapidity, Accuracy and Transparency

Deputy CEO for Support Services, Khuloud Al-Mutairi, described the EasyShip platform as the result of extensive efforts to develop a comprehensive digital system designed to re-engineer procedures and enhance operational efficiency. She explained that the platform enables integrated, rapid management

of operational and documentation processes, ensuring transparency, accuracy, and faster execution.

Al-Mutairi highlighted that full implementation has significantly accelerated the documentation cycle and reduced transaction processing times. The system has also strengthened governance and oversight, while

minimising operational and supply chain risks. Furthermore, it has helped optimize expenditures, reduce delays, and limit additional financial obligations. "This achievement is not merely a technological advancement; it represents qualitative transformation in how export operations are managed, aligning with global best practices in industrial digitalisation She added.

A Milestone in the Digital Transformation Journey

Al-Mutairi described this achievement as a significant milestone in the digital transformation journey, demonstrating that Kuwait's Oil Sector is not simply following global trends but forging its own path grounded in efficiency, governance, and integrated institutional collaboration. She emphasised that this accomplishment solidifies KNPC's role as a leading partner in driving sectoral digital transformation, while paving the way for future digital initiatives aimed at enhancing long-term sustainability and operational excellence.





Bassam Al-Shammari: A New Operational Model for Managing Shipment Nomination Processes



• Bassam Al-Shammari, Manager Information Technology Department

Shipment Nomination Process Explanation

Al-Shammari explained that “the shipment nomination process is a core, multi-stakeholder operational workflow that facilitates the preparation and export of refined petroleum products to customers. In straightforward terms, it is the mechanism through which a shipment is nominated, coordinated, approved, and fully documented prior to execution.”

He outlined that the process typically encompasses confirming customer requests and shipment specifications, verifying product readiness and availability at the refinery, coordinating vessel scheduling and operational timetables, and compiling the required documentation package. “Approvals, confirmations, and signatures are then gathered from all relevant parties before the final package is transmitted to the customer and other concerned entities.” He added.

Al-Shammari stressed that precise timing is critical throughout this process, given its multi-party nature and reliance on a carefully sequenced series of steps particularly during key operational stages such as loading, documentation completion, and vessel clearance. He cautioned that any delays in coordination or document circulation increase the risk of exceeding agreed timeframes and incurring costly delay penalties.

She described the achievement as a landmark milestone, conveying a powerful message that Kuwait's Oil Sector is not simply following global trends, but actively shaping its own path grounded in efficiency, sound governance, and cohesive institutional work. She stressed that this accomplishment solidifies Kuwait National Petroleum Company's role as a pivotal partner in driving digital transformation across the sector. Furthermore, it unlocks wider horizons for future digital initiatives, creating lasting opportunities that will strengthen sustainability and elevate operational excellence over the long term.

An Important Digital Milestone

In a statement, the Manager of Information Technology Department, Bassam Al-Shammari, described the achievement as an important digital milestone. Its importance lies not only in being the first fully digital delivery of a shipment nomination package to an international client, but also in the fact that the entire process was executed through a seamlessly integrated electronic workflow.

This workflow encompassed approvals, digital signatures, and complete control, tracking, and auditability of all related documents from creation through to final transmission. He noted that this marks a tangible advancement in Kuwait's digital execution capabilities, while laying a solid foundation for a new operational model governing the management of shipment nomination processes going forward.

A High Level of Integration

Al-Mutairi also highlighted that the project demonstrated an exceptional level of integration across the oil sector, with companies coordinating closely and fulfilling roles aligned to their respective areas of expertise. This served as a compelling model showcasing the maturity and effectiveness of the sector's collaborative framework.

She noted that approximately 500 employees from various entities contributed to delivering the project successfully. Leading the effort were Information Technology and Finance Teams from Kuwait National Petroleum Company, supported by Operational Teams at Mina Al-Ahmadi and Mina Abdullah Refineries. The initiative also drew on the expertise of specialists from the Global Marketing sector at Kuwait Petroleum Corporation (KPC), as well as dedicated teams from Kuwait Oil Company (KOC) and Kuwait Oil Tanker Company (KOTC).

A Source of Pride and Honour

Al-Mutairi explained that this close collaboration, backed by reliable data, advanced technologies, and the effective application of artificial intelligence (AI), produced an integrated digital model that represents a genuine source of pride and honour. It equally reflects the readiness of Kuwait's Oil Sector to advance toward higher stages of its digital transformation journey.

Contributors to the Achievement



- Khaled Al-Baddah
Systems Analyst



- Anwaar Al-Nowh
Team Leader Information Security



- Amal Al-Fadhli,
Team Leader Enterprise Applications

EasyShip Platform Objective

Al-Shammari noted that Kuwait National Petroleum Company developed the EasyShip platform as an integrated digital system designed to manage the shipment nomination process through a unified, rules-governed workflow, replacing previously fragmented manual activities across multiple parties. The platform aims to unify execution procedures, automate routine steps, and strengthen transparency and traceability throughout every stage of the process.

Delay Risks Reduction

In her statement, Team Leader Enterprise Applications in the IT Department, Amal Al-Fadhli, highlighted that the EasyShip platform significantly reduces the risk of delays and the likelihood of incurring

delay penalties by automating activities that previously depended on manual coordination between multiple parties.

“The system assigns each task to the responsible party at the appropriate workflow stage, monitoring progress through automated alerts and reminders. This considerably reduces reliance on manual follow-ups, phone calls, and informal coordination channels.” She explained.

Automated Document Generation

Al-Fadhli clarified that once required data is available and verified, the system automatically generates the necessary documents, reducing rework and minimising data entry errors. By eliminating printing, manual document delivery, and traditional signature collection, the

process accelerates document readiness and lowers the risk of delays tied to vessel schedules and clearance procedures. She also noted that the system maintains a clear audit trail of all actions and timestamps, strengthening accountability and encouraging timely task completion.

Two Additional Nomination

In her account, Team Leader Information Security in the IT Department, Anwaar Al-Nowh, stated that following the successful completion of the first shipment nomination with Mitsubishi, Kuwait National Petroleum Company (KNPC) has initiated two additional nominations through the EasyShip platform as part of a phased rollout plan.



Khaled Al-Baddah:
The EasyShip platform represents a qualitative leap for the oil sector”



Anwaar Al-Nowh: “The system’s phased rollout plan included two additional nominations for actual shipments”



Amal Al-Fadhli:
“EasyShip contributes to reducing the risk of delays and minimising penalties”





She explained that these operations serve to test the platform's efficiency in a real working environment, strengthen user familiarity, and generate valuable operational data to improve performance and further develop the platform ahead of broader implementation.

Towards a Comprehensive Implementation

Al-Nowh emphasised that the shipment nomination to Japan through Mitsubishi

represents the beginning of a broader transition toward a fully integrated digital operational model of shipment nominations. The next phase involves expanding the volume of operations conducted through the EasyShip platform, consolidating its adoption among all stakeholders, and ultimately achieving full implementation across refinery shipment nomination processes.

Enhancing Operational Efficiency

In a statement, Systems Analyst in the IT Department, Khaled Al-Baddah, explained that to ensure accurate measurement of outcomes, the system will be operated over a sufficient period to establish a reliable performance baseline. This will allow the Company to subsequently compare this shipment nomination cycle against the previous model and objectively assess the improvements achieved.

He emphasised that the EasyShip platform represents a qualitative leap in the governance and execution of one of the oil sector's most complex, multi-stakeholder operational processes. "The successful completion of the first digital nomination operation with Mitsubishi demonstrates Kuwait National Petroleum Company's capability to deliver meaningful digital transformation that enhances operational efficiency, strengthens transparency, and reduces the risk of delays in a process where strict adherence to timelines is absolutely critical." He added.

Key Advantages of the EasyShip Platform

- **End-to-end workflow governance:** Runs the nomination cycle through a structured process with defined stages, rules, and sequencing across all parties.
- **Digital task assignment and follow-up:** Automatically assigns activities to the responsible roles, tracks status in real time, and drives follow-up through notifications and escalations.
- **Automated document generation:** Generates required documents automatically when the underlying data is ready.
- **Integrated approvals and digital signatures:** Routes documents for review, approval, and digital signature within the same controlled workflow, eliminating physical circulation.
- **Single source of information:** Centralises process and document status so stakeholders operate with consistent, up-to-date information.
- **Full audit trail and accountability:** Records time-stamped actions, approvals, and signatures across all parties, enabling stronger governance and measurable performance.
- **Cycle-time reduction:** Automates and digitises high-effort steps that historically consumed time, particularly during critical operational windows.
- **Complete visibility & analytics:** Provides complete visibility of process performance, bottlenecks, and cycle times, enabling continuous improvement.

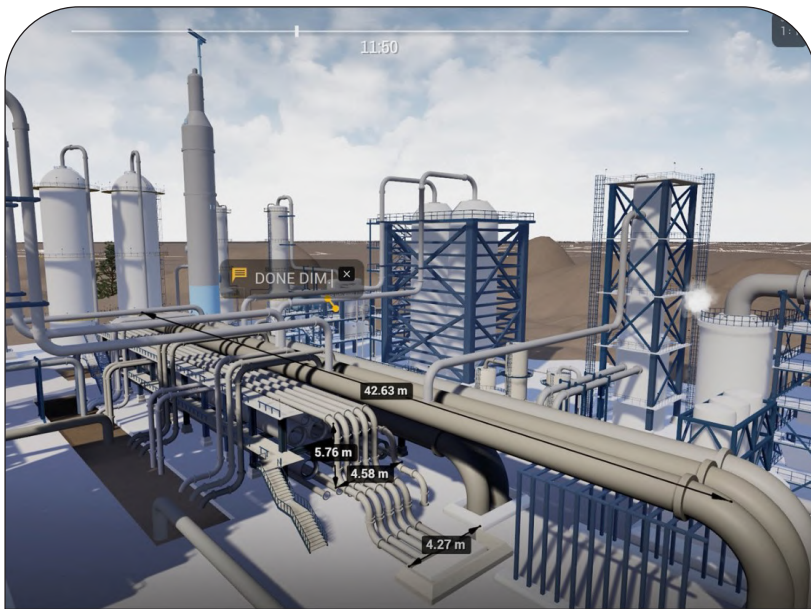


“Digital Twin” Receives the Spatial Solutions Excellence Award

Integrated Applications Systems Engineer from IT Department at Kuwait National Petroleum Company (KNPC), Abdulaziz Al-Qallaf, has developed a groundbreaking system titled: the "Digital Twin Model for Refinery Operational Units." This advanced digital platform leverages Geographic Information Systems (GIS) to visualise operational assets within an immersive three-dimensional environment, directly linking them to real-time operational data and documentation.

The solution revolutionises refinery site management by transforming static maps into a dynamic, comprehensive operational interface. On a single screen, users can access critical information spanning operations, maintenance, and safety. The platform seamlessly integrates diverse data sources—including sensors, engineering drawings, records, reports, and operational datasets—delivering a complete, unified view of each asset and its surrounding environment.





• Abdulaziz Al-Qallaf

This innovation was crowned by Al-Qallaf receiving Spatial Solutions Excellence Award from Esri on behalf of KNPC. The honour was presented at the GIS User Conference for the Middle East and North Africa (MENA) closing ceremony, held in Riyadh, Saudi Arabia, on 20-21 January 2026.

Operational Need

The system was developed in response to a genuine operational need stemming from asset data being fragmented across multiple systems and platforms. This dispersion hindered quick access to information and compromised decision-

making accuracy. The project therefore aimed to transition from scattered data sources to a unified platform, linking each asset with its location, data, and documents within a clear spatial context. This integration delivers a unified operational view, enabling users to rapidly assess situations and make more informed decisions, rather than piecing together information from separate systems and files.

Internal Initiative

The project originated as an internal initiative to expand the application of Geographic Information Systems (GIS)

within the Company. Engineers from relevant Departments were engaged to study refinery operations and collect sample datasets, enabling a deeper understanding of user needs and the actual operational challenges they face.

Pilot Version

As work progressed, a pilot version was developed through continuous testing and integration across different systems. This ultimately led to the creation of a comprehensive three-dimensional model consolidating several key systems and data sources, including Maximo, LIMS, and IP21, alongside reliability studies, engineering drawings, images, and videos - all displayed within a single integrated operational platform.

Tangible Results

The implementation of the system has delivered several tangible outcomes, most notably:

- Reduced time required to locate asset information that was previously scattered across multiple systems.
- Improved operational readiness and higher-quality operational and maintenance decisions through the availability of a clear and well-defined spatial context.
- Enhanced safety and incident response, by enabling a faster understanding of the asset's surroundings, including close identification of potential hazard sources and access routes.
- Establishment of a scalable technological foundation that can support the future integration of advanced analytics and Artificial Intelligence (AI) applications.



“An integrated system that provides a unified operational view”





- Honouring Abdulaziz Al-Qallaf from Esri

Proof of Concept Phase

The project was implemented within the Company as part of the Proof of Concept (PoC) phase during the development of the 2025 Geographic Information Systems (GIS) framework, in collaboration with Esri's authorised distributor in Kuwait.

It was nominated for the award by Esri's local partner in recognition of its advanced application of the digital twin concept. The initiative extended beyond a simple three-dimensional visual

display to establish a unified operational platform linking assets to their locations while integrating multiple sources of data, documents, and media within a single context.

This depth of integration and connectivity reflects tangible progress with strong scalability potential, making it a compelling model for deployment across complex industrial environments.

True Innovation

The true innovation lies in transforming Geographic Information Systems (GIS)

from simple mapping tools into an integrated operational platform that connects assets with their data and documentation within a unified spatial context that supports decision-making.

Implementing the digital twin concept in a refinery environment is particularly challenging given the high density of assets, complexity of operational processes, strict safety requirements, and sensitivity of data-making an integrated model of this level both a technical and organisational challenge.

About Esri

Esri is a global leader in Geographic Information Systems (GIS) and mapping technologies. Founded in 1969 and headquartered in California, USA, the Company operates in over 100 countries and serves more than 12,000 national government agencies worldwide.





- KNPC Information Centre



“Suitable for refinery and high-density assets environments”

The project was designed as a scalable model, extendable to other operational units, refineries, and decision-support systems. Its success is already evident through reduced information retrieval time, improved decision accuracy, enhanced operational awareness, and faster response capabilities.

strengthens the project's credibility, confirming that the solution transcends conventional application to represent genuine institutional innovation. It stands as a replicable framework with proven potential for deployment across complex, advanced industrial environments.



Official recognition by Esri, the global leader in GIS technologies, further



A Patent Enhancing LPG Units Efficiency

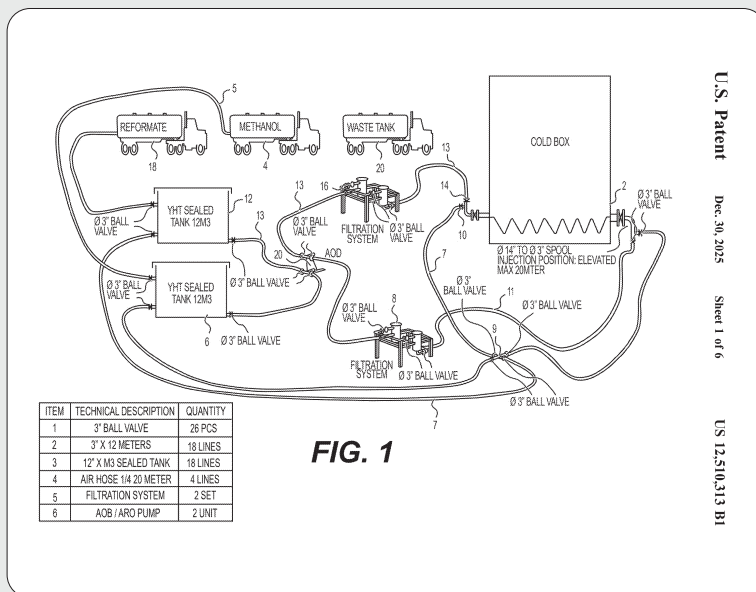
Kuwait National Petroleum Company (KNPC) remains committed to cultivating a culture of innovation as a key driver of its institutional excellence through developing practical process technologies that enhance operational efficiency and promote sustainability. Reinforcing this commitment, KNPC has achieved a new scientific and technical milestone securing a patent from the United States Patent and Trademark Office for a "Method for Cleaning the Cooling Unit."



• Fifth LPG Train

Developing an innovative method

The patent concept involves developing an innovative method for cleaning Cold Boxes in Natural Gas Liquefaction Units, utilising carefully designed systematic steps combined with a specialised solvent formulated for this application. It directly contributes to improved operational efficiency and supports the long-term technical sustainability of the units, addressing the problem of unwanted sulfur accumulation inside Cold Boxes, which causes blockages that disrupt operational continuity and reduce efficiency.



Operational Advantages and Higher Efficiency

This method stands out for its ease of implementation and short application time, significantly reducing operational downtime and maintenance-related risks. It delivers superior cleaning efficiency compared to conventional methods, without requiring complex procedures or lengthy interventions. Additionally, it relies on measurable indicators that allow the effectiveness of the cleaning process to be accurately and reliably assessed.

Positive Impact on Safety

This technology is expected to enhance operational continuity, reduce

unexpected breakdowns, and improve equipment reliability. It also contributes to higher industrial safety standards, a better working environment, and extended equipment lifespan.

Scalability and Regional Applicability

The patent offers significant scalability and development potential, with applicability extending to Petroleum Gas Liquefaction plants, refineries, and gas processing facilities across the region. The method can also be adapted for other units facing similar technical challenges, provided a thorough assessment of the underlying causes and operational requirements is conducted beforehand.

This achievement is the result of a collaborative effort between KNPC and Kuwait Integrated Petroleum Industries Company (KIPIC), accomplished by a team comprising Manager Technical Services Group at Al-Zour Refinery, Saleh Al-Jutaili, Senior Process Engineer at Mina Al-Ahmadi Refinery, Abdulrahman Al-Sumaie, and a former KNPC employee, Kanagi Spai Sabapathi.



• Saleh Al-Jutaili



• Abdulrahman Al-Sumaie



• Kanagi Spai Sabapathi

The “Fifth LPG Train ”: A Golden Investment in the Era of Clean Energy

Kuwait National Petroleum Company (KNPC) inaugurated the 5th Liquefied Petroleum Gas (LPG) Train at Mina Al-Ahmadi Refinery (MAA) in 2022, marking its second-largest strategic project following the Clean Fuels Project (CFP). This milestone represents a qualitative leap in Kuwait's industrial capabilities and a fundamental step toward realising Kuwait Petroleum Corporation's 2040 strategy.

The project aligns with the global recognition of Natural Gas as the "Golden Fuel" of the future - the most environmentally and economically efficient option for reducing emissions compared to conventional fossil fuels. The 5th LPG Train optimises resources by fully utilising associated and non-associated gas from crude oil, meeting global demand through high-quality petroleum derivatives that comply with international environmental standards. It further strengthens Kuwait's position as a reliable supplier of clean energy in global markets.

In terms of production capacity, the project is designed to accommodate future increases in gas and condensates from Kuwait Oil Company (KOC) and Kuwait Gulf Oil Company (KGOC) operations, alongside petroleum gases from KNPC's refineries. The 5th LPG Train increases the Plant's total gas production by 30%, reaching 3.125 billion cubic feet of gas and 332,000 barrels of condensates daily.

Total project costs reached approximately KD 428 million (around USD 1.4 billion), with a strong emphasis on local reached 29.7%, surpassing the required 20% threshold. This reflects KNPC's firm commitment to empowering national enterprises and actively involving them in landmark industrial projects.

In summary, the 5th LPG Train stands as a profitable investment in the “Golden Era of Gas,” successfully combining production efficiency with environmental responsibility-securing a cleaner, more sustainable energy future for Kuwait.



5th LPG Train

Numbers Reflecting the Magnitude of the Achievement

Production Volume

106

Thousand Barrels of
Condensate per Day

805

Million Cubic
Feet of Gas



6900



Workers
on Site



58

Million
Work Hours



0

Dangerous
incident

The 5th LPG Train Utilised



14

Thousand
tons of steel, which
is more than twice
as heavy as the
Eiffel Tower in Paris

19

Thousand tons of
equipment
more than
85 times the
weight



3.67

Million meters
of pipe, which is
approximately the
distance between
Kuwait and Italy

Thousand
cubic meters
of concrete as bases
for equipment and
pipe carriers

37



1.36



Million meters of
precision instrument
cables, equivalent to
the distance between
Kuwait and Oman

“Ramadan Shifts”: Balancing Professional Discipline with the Spirituality of Fasting

As Ramadan brings its spiritual and social atmosphere, employees of Kuwait National Petroleum Company (KNPC) and Kuwait Integrated Petroleum Industries Company (KIPIC) continue working around the clock across operational sites, ensuring uninterrupted production and efficient operations.

Balancing fasting with professional commitment, a unique Ramadan experience takes shape within the R-refineries of Mina Abdullah, Mina Al-Ahmadi, and Al-Zour. Collective efforts unite in a spirit of teamwork, where dedication never wavers and responsibility remains paramount in every shift.





Task Distribution

At Kuwait National Petroleum Company (KNPC), shift workers—particularly within the Operations Department—carefully organise their time throughout Ramadan. Demanding tasks requiring greater effort or concentration are scheduled during peak alertness periods,



“Together to ensure production continuity and operational efficiency”

whether before or after iftar. Employees also coordinate their suhoor, sleep, and worship routines to align smoothly with their shift schedules. They pay particular attention to shift handovers, where effective communication between teams plays a vital role in minimising errors and maintaining seamless operational continuity.

Stable Performance

Despite the challenges of fasting, employees maintain stable performance and unaffected productivity throughout Ramadan. This is achieved through careful planning, balanced task distribution, and a strong spirit of teamwork. Workers make effective use of short breaks to sustain a steady work rhythm, ensuring continuous production and operational efficiency.

Discipline and Sacrifice

On a personal level, many employees acknowledge that what they miss most during Ramadan is sharing iftar with family and enjoying precious social gatherings. Yet they describe their experience as a meaningful blend of discipline and sacrifice, accompanied by genuine pride in fulfilling their responsibilities within a vital sector that never pauses.



“Good planning, task distribution, and teamwork spirit”





Administrative Support

To preserve the spiritual atmosphere of the holy month, employees of KNPC's Operations Department show strong interest in participating in group iftars, performing congregational prayers, and reciting the Qur'an during breaks. This commitment is reinforced by strong administrative support, as management fosters a workplace grounded in trust and mutual respect. By thoughtfully balancing operational demands with employees' personal needs, management treats its workforce as genuine partners in success.

“Fasting does not negatively affect employees' productivity; rather, it provides them with additional motivation”



KIPIC's Experience

At Kuwait Integrated Petroleum Industries Company (KIPIC), Ramadan brings little change to the workflow. Shift operations at Al-Zour Refinery continue as usual, with no significant adjustments to work organisation. Employees view balancing fasting with their professional duties as a natural part of their routine — one that rarely poses any real challenge, except in the most uncommon of circumstances.

Dedication at Work

Employees firmly believe that fasting does not hinder productivity — if anything, it deepens their sense of sincerity and commitment at work. Yet what they miss most during working hours is the warmth of their families and, after periods of strenuous effort, the simple comfort of being able to drink water.

A Positive Atmosphere

Among the most cherished Ramadan traditions at work sites is the gathering for group iftars. Management also offers modest accommodations, such as adjusting the timing of certain tasks

during the morning shift to ease the burden on fasting employees without disrupting operations. Additionally, the Company has welcomed employee suggestions, including providing iftar arrangements and organising Ramadan activities that nurture a positive and spirited atmosphere throughout the holy month.

“Shift management approaches during the month of Ramadan vary between the two Companies”





“A delicate balance is maintained between professional duty and the sanctity of the holy month”



Shift Management

While KNPC and KIPIC may differ in their approaches to shift management during Ramadan, one thing remains constant: the unwavering commitment of their employees. Work continues with a strong sense of responsibility and team spirit, reflecting a thoughtful balance between professional duty and the sanctity of the holy month.

Employee Commitment

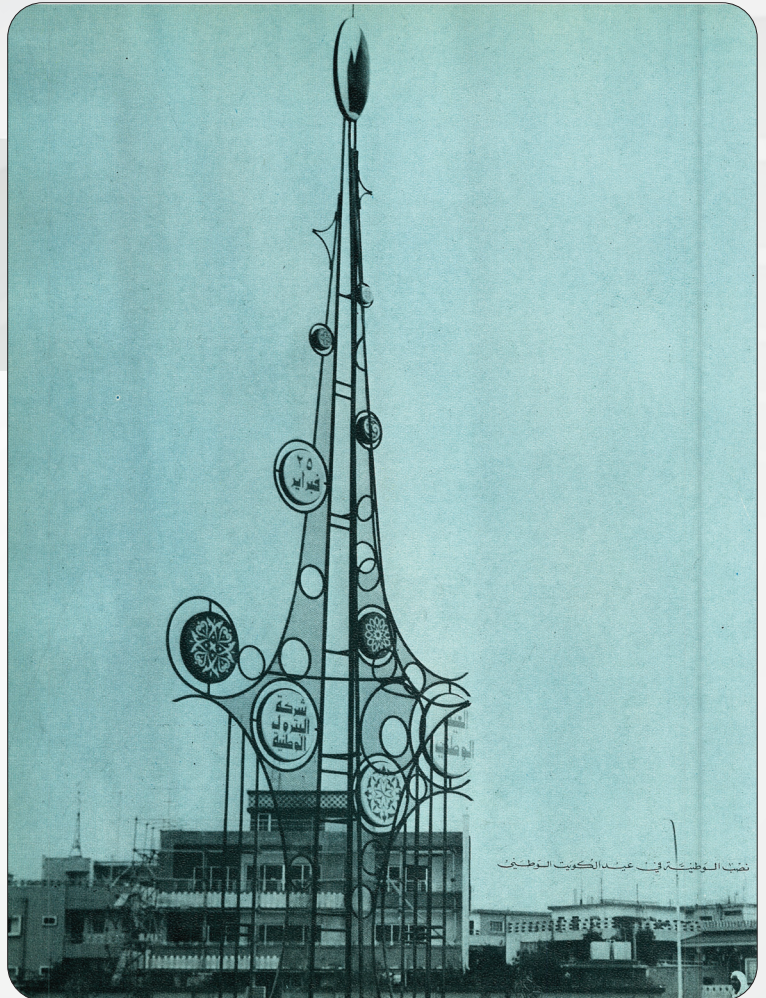
Employees at both Companies affirm that dedication never wavers despite the varying hours of fasting. Instead, it becomes part of a shared daily experience—one that reflects strong team spirit and strikes a meaningful balance between professional responsibility and the deep spiritual significance of Ramadan.



From the Archives

March 1975:

A commemorative model by Kuwait National Petroleum Company (KNPC) marking the National Day anniversary.

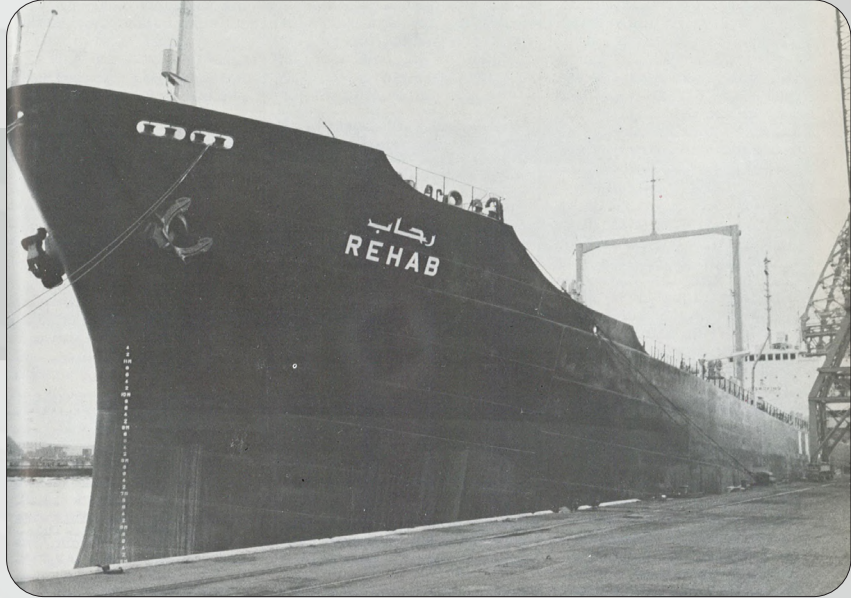


KNPC employees during training on the use of primary firefighting equipment..

June & October 1983:

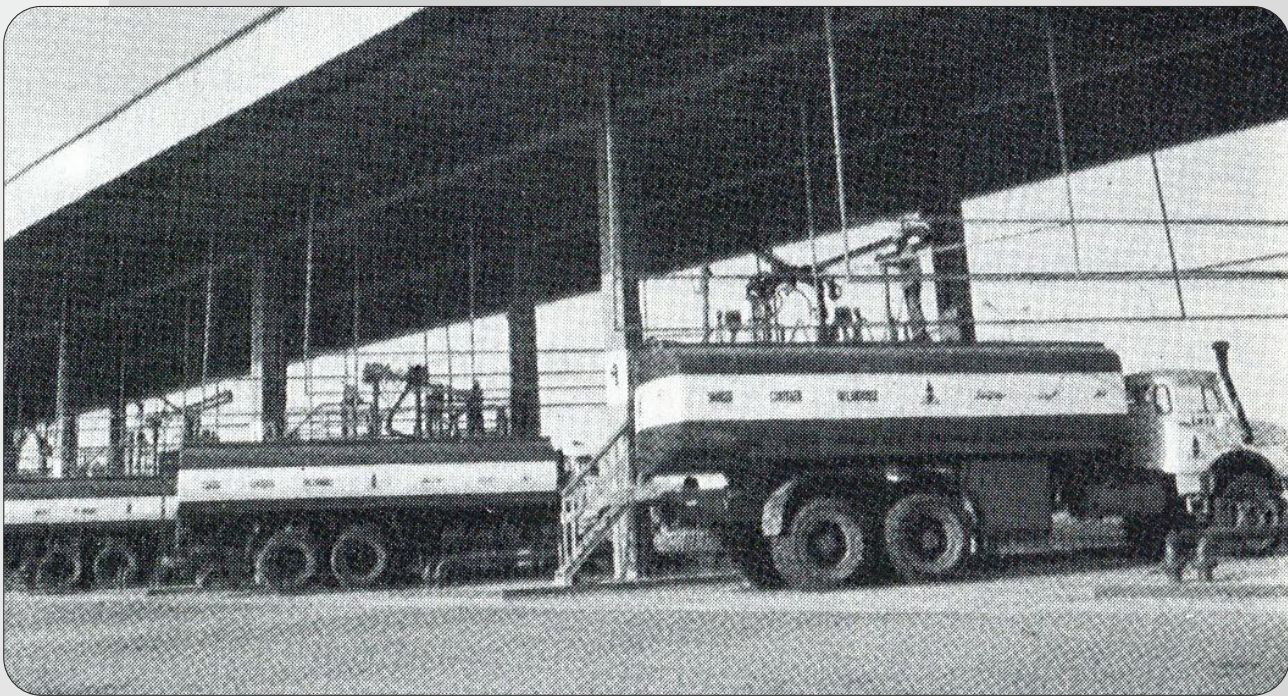
The tanker “Rehab” resumes loading operations following a severe global downturn.

(June 1983 issue)



Distribution of petroleum products at Subhan Depot.

(October 1983 issue)



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